

1 CHARLOTTE GATEWAY STEERING COMMITTEE  
Charlotte-Mecklenburg Government Center  
2 600 East Fourth Street, Room 266  
3

4 Wednesday, November 21, 2018  
5 Beginning at 8:00 a.m.

6 Transcript of Meeting

- 7 Brad Thomas, Senior Assistant City Attorney
- 8 John Muth, CATS Deputy Director
- 9 Scott Cole, Division 10 Engineer
- Dennis LaCaria, Senior Assistant County Manager
- Julie White, NCDOT Deputy Secretary for Multimodal  
Transportation
- 10 Tracy Dodson, City of Charlotte
- David Howard, NCDOT
- 11 Michael Smith, Center City Partners
- Cheryl Myers, Center City Partners
- 12 John Lewis, CATS CEO
- Allan Paul, NCDOT Rail
- 13 Jason Orthner, NCDOT Rail
- Craig Newton, NCDOT Rail
- 14 Jason Lawrence, CATS
- Todd DeLong, Economic Development
- 15 Tyler Niess, Principal, Sequel
- Matthew Simmons, Rail Design Manager
- 16 Olaf Kinard, Director of MCT CATS
- Juliann Sheldon, CATS
- 17 Gene Conti, Consultant (Via Telephone)
- Roberto Canales, LJB, Inc. (Via Telephone)

18  
19 Reported by: Meredith Schramek, RPR  
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1 Gateway Steering (11/21/18)

2 P R O C E E D I N G S

3 MR. HOWARD: So I think according to the agenda that Fran  
4 left us -- I was hoping Fran would come. And when she  
5 was driving, she said she didn't think she could.  
6 She's been the organizer for us on all this. I'm  
7 supposed to start off with some opening remarks. So I  
8 will -- I'll tell you that I --

9 THE COURT REPORTER: Can I get your name, please?

10 MR. HOWARD: Let's do introductions starting with Olaf and  
11 work around the room.

12 (Participants introduce themselves.)

13 MR. HOWARD: So first of all, just a bit of history. I've  
14 been in and out of this building for a lot of years  
15 and I've had a lot of opportunities whether it be --  
16 whether it was the planning commission or the city  
17 council or committees with city council. There are  
18 very few things that I've been more excited about  
19 being a part of and starting than this. And that's  
20 saying a lot because if you walk past the big banner  
21 out there, we did something in 2012 called the DNC  
22 that I was pretty excited about too. My signature is  
23 right in the middle. Just look at it.

24 But this one is exciting to me because  
25 I have a unique history with this project. In fact, I

1 was talking to my father on the way in here and he  
2 reminded me -- you guys with the railroad -- that my  
3 uncle, my grandfather -- two uncles and my grandfather  
4 worked for Southern Railroad at this very location  
5 when this used to be the train station. Matter of  
6 fact, he told me about a time when he was about 10  
7 when he and some other boys were walking along the  
8 train track and they were throwing rocks at the train.  
9 And who knew that they had trains that came about  
10 them. And anyway they found them. My grandmother was  
11 not happy about that. So anyway I have a long  
12 history.

13 And Mike will tell you that he and I  
14 have been talking about this project since my days on  
15 the planning commission, early city council because we  
16 understood the significance this project had to  
17 Charlotte. Everybody knows that Charlotte brags about  
18 its airport. We love our airport. Our airport has  
19 been the deal changer. There are a few of us that  
20 actually believe that this is another one of those  
21 deal changers. So that's why it's significant for me.

22 It's been a labor of love pulling this  
23 group together. It's not been easy and that's why I  
24 said labor of getting everybody around this table.  
25 But I think we have the right group of people, the

1 right mix of people to actually pull this off and make  
2 this something in Charlotte. And it's a reason to be  
3 proud of.

4 I have a partner in crime that we've  
5 been working together for many years as well. Back to  
6 the skating park deal in the early 2000s when we first  
7 started working together. And I am honored to help  
8 kind of colead this. I'm going to turn cochair over  
9 to Julie. It's an opportunity just to kind of kick  
10 this off. And I could not imagine being anyplace else  
11 in the world other than here this morning. So I look  
12 forward to working with each one of you guys. And I  
13 think I will turn it over to Tracy to tell us of our  
14 purpose.

15 MS. DODSON: Thanks. Glad to be working together. This is  
16 really an exciting opportunity. And I think that a  
17 lot of work has been done up to date, especially with  
18 the Phase 1 work. But the purpose of this group was  
19 really to try to bring a team of us together to help  
20 with the Phase 2 pieces of it, which is really getting  
21 into the vertical and the development of the Gateway  
22 Station itself and the land around it.

23 So the idea behind the steering  
24 committee was that we had a group that embodied both  
25 state as well as local that could help be effective in

1 decision-making, help in the RFQ/RFP selection  
2 process, and kind of guide the staffing team that  
3 we've created that's worked so well together to date.  
4 So that's really the -- that's really the purpose of  
5 it.

6 I know that this is our first meeting.  
7 We'll kind of go through some of the organizational  
8 stuff and where we are on the different projects and  
9 then talk through the meeting schedule.

10 So with that, I'm going to kick it to  
11 Brad to talk about the rules and procedures.

12 MR. THOMAS: Brad. Sure. Yes. So we have a five-page  
13 rules of procedures in front of you. And so we really  
14 think that this -- hopefully we're not going to need  
15 to refer to this too often. This is more of a  
16 formalized set of rules in the event that we kind of  
17 have -- help have some structure for the committee as  
18 a public body. And so we've got that before you  
19 today. And if we need to tweak the rules or change  
20 something, we certainly can as we move forward. But  
21 those are in front of you today. And we can move to  
22 adopt them when we're ready.

23 MR. HOWARD: Any highlights that we should know that go  
24 beyond kind of the way normal meetings follow Roberts  
25 Rules of Order?

1 MR. THOMAS: Not particularly. We have kind of taken the  
2 directive, the letter that was from the city manager  
3 to the secretary and took some of those concepts and  
4 put it in here so it would provide, you know, the  
5 structure and the basis for what the committee will  
6 do. And we do have a section in here for officers.  
7 And so we will want to designate a member of the  
8 committee to, you know, preside as a chair for the  
9 meeting.

10 MR. HOWARD: Go over the members and then let's talk  
11 about --

12 MS. DODSON: Yeah. I was going to say let's -- one thing I  
13 failed to mention is let's go over really quickly just  
14 the members of the steering committee so everybody  
15 knows. The way that we've organized it has been to  
16 have two NCDOT, Julie and David, two from the city,  
17 which is myself and John Lewis, Michael Smith from  
18 Center City Partners, one representative from the  
19 county, Dennis, and then one at-large Charlotte  
20 resident, if you will, that will be appointed by the  
21 secretary. But the agreement is that it's a Charlotte  
22 resident. And so we are still working on that. We  
23 have a good candidate that we're working on right now.  
24 That's to be determined.

25 MR. HOWARD: And, once again, I talked about the whole who

1           presides over the meeting situation yesterday. And my  
2           folks at NCDOT, I think what we came back with, we  
3           would want to go with the MTC model, which is let's  
4           start off with the city person doing it for a year and  
5           the state person does it for a year. And we'll  
6           alternate. This being kind of the culmination of when  
7           that would start. And maybe January would be the  
8           appropriate time. So we go year to year to year,  
9           which is the way the MTC has done it. And the other  
10          person, Julie in this situation for us, will be the  
11          vice chair and will preside whenever Tracy can't be  
12          here. So I guess we should all vote to agree on that.  
13          I'll move.

14       MR. SMITH: I'll second.

15       MR. HOWARD: Could you guys speak up so she can hear? So  
16          any questions on the motion?

17                       Hearing none, all in favor, let it be  
18          known by saying "aye." Opposed, same sign. You guys  
19          are going have to vote. Come on. All in favor, let  
20          it be known by saying "aye." Opposed, the same sign.  
21          That motion carries. We did our first action.

22       MS. DODSON: First one down.

23       MR. HOWARD: First one down. Many more to go.

24                       All right. So who did Fran have up  
25          next?

1 MR. KINARD: We should adopt these two.

2 MR. HOWARD: I was saying all of it. I was saying  
3 everything that we just talked about. So Bob -- okay.  
4 Can we adopt -- can we get a motion to adopt these?

5 MR. SMITH: Move to approve.

6 MR. HOWARD: I don't have my glasses.

7 MS. DODSON: I'll second it.

8 MR. HOWARD: Moved by Michael. Seconded by Tracy. We  
9 adopt the rules for rules of procedure. Any questions  
10 on the motion? Let it be known by saying "aye."  
11 Opposed, same sign. That motion carries. Two motions  
12 done.

13 MS. DODSON: Making progress.

14 MR. HOWARD: All right. So who's next up?

15 MS. DODSON: So let's go to kind of the project overview.  
16 And talk first about the funding, which would be John.  
17 And then we'll go into the Phase 1 and Phase 2.

18 MR. MUTH: I've passed out a budget summary. Hopefully you  
19 all have a copy of that. I'll try and walk through it  
20 briefly and I'll probably need Matthew or Allan or  
21 Craig to help me out when I stumble. But this  
22 basically shows -- across the top, you can see all the  
23 different funding sources that have been committed so  
24 far. The state funds, the STI, of 30 million. And  
25 I'm showing 8.8 in CATS FTA. That's the remaining

1 amount of bus facility grants that we've obtained over  
2 the years from the Federal Transit Administration.  
3 COC or City of Charlotte, and it shows, again, the  
4 city has committed, I think up to this point, about  
5 33 million. But kind of the items that fall in our, I  
6 guess, box of items total right now, about 34 million.  
7 The state main block proceeds, this is state funds  
8 that the -- the state has invested these funds in the  
9 project and they were funds that they received from us  
10 when we purchased the main block. STBG, Surface  
11 Transportation Block Grant, also previously known as  
12 STBDA, direct allocation. And so 18.75 million for  
13 that. And then of course the Tiger 15 funds of  
14 30 million. So the total funding that's been  
15 identified is down in the bottom right corner,  
16 135,675,000.

17           And then if you go over to the column  
18 called "Grouping" and then kind of some main  
19 categories. As you go down the list, the first block  
20 is called "Committed." So these funds are, I think,  
21 directly allocated to project elements that we're  
22 undertaking. And then you also have an "Uncommitted"  
23 box of four items, which are items that have been  
24 taken to a certain level of design but maybe final  
25 decisions haven't been made on them yet or maybe some

1 of these elements will be kind of incorporated into  
2 the P-3 structure of the agreement.

3 So going in the "Committed" column,  
4 obviously some construction and grant administration.  
5 And we have more detailed budgets that we can hand out  
6 too at some point or go over in more detail. But city  
7 administration. Greyhound, that's the relocation of  
8 Greyhound, that 13.768. And that includes the -- kind  
9 of the current purchase and shifting over to the  
10 temporary site and then also a second move as needed.  
11 Utilities. The item Early Bent Contract, that was an  
12 advanced construction on bridge piers that was done to  
13 get that work done and out of the way of the streetcar  
14 project. So that was -- that involved project  
15 coordination between the streetcar project and the  
16 CES. Phase 1, main grading and structures. Those  
17 total about 48 million. About 13.7 in contingency.  
18 Norfolk Southern funds, that's funds that will pay  
19 Norfolk Southern. They'll be doing some of the track  
20 work and signal work for the project. And then the  
21 right-of-way line item. And what that constitutes,  
22 those two numbers add up to the amount that the city  
23 is paying to purchase the county parcels that are  
24 there on the south block.

25 And then under "Uncommitted," there's

1           been some work done to look at how you might kind of  
2           clean up and improve the aesthetics and the lighting  
3           under all the bridges that are going to be out there  
4           after the additional track structure is completed.

5           And the canopy. And then under-bridge lighting, which  
6           I just mentioned, the canopy budgeted at about  
7           15.9 million. And that's been taken with a 30 percent  
8           design? So that's something that some decisions will  
9           need to be made in the near future. And then CATS bus  
10          facility of 6.5. And that's not necessarily a budget  
11          for what the facility will be but that's the remainder  
12          of the FTA grant that we currently have that would be  
13          available to move towards for the bus facility  
14          infrastructure. So I know that's a lot of numbers and  
15          categories and so on. But I open it up to any  
16          questions.

17       MR. HOWARD: Any questions on what he just went over, what  
18       John just shared? The only thing I'll tell you is  
19       that just briefly, I'll tell you that one of the past  
20       administrations took a run at Gateway and got all the  
21       way to the point of picking Hines to be the master  
22       developer. And the difference between where we are  
23       and where they were is that we asked the developer --  
24       and correct me if I'm wrong, Jason and Allan -- to  
25       assume kind of all of this or a lot of this. And the

1 difference is that we actually now have about a  
2 hundred and -- I don't know how much -- between 109  
3 and \$135 million that we have in participation to help  
4 with us deal. Hines was willing to do it. Hopefully  
5 we're going to get a better deal with this type of a  
6 public investment. So did I say that right, Allan?

7 MR. PAUL: Yes, sir.

8 MR. MUTH: And I'll just mention. This is obviously a  
9 pretty complicated budget to know. Ryan from our  
10 staff and Matthew Simmons and Craig and then their  
11 consultants put a lot of work into keeping this thing  
12 updated as new estimates come in and we have to work  
13 with the Federal Railroad Administration on the whole  
14 grant -- grant process.

15 MR. HOWARD: Any questions about the money?

16 MS. DODSON: Let's go into Phase 1.

17 MR. HOWARD: The first thing we're going to do is talk kind  
18 of where we've got the Phase 1. Phase 1 being a lot  
19 of the track work that we covered under the Tiger  
20 money. So who's going to run that one, Jason?

21 MR. LAWRENCE: Craig Newton, who's the project manager,  
22 will provide the presentation of Phase 1.

23 MR. NEWTON: So just want to be sure everybody is clear on  
24 what the phasing is. This phasing has been adopted by  
25 the city in its grant with the FRA. So Phase 1, the

1 project that's currently under construction, includes  
2 the track work, structure, signals, and the canopy  
3 foundation. Phase 2 will be the new station and also  
4 includes demolishing a portion of the existing station  
5 at the behest of Norfolk Southern. And then Phase 3  
6 is the transit-oriented development that will be  
7 completed along with your private partner.

8 So there are five new bridges at  
9 Fourth, Trade, Fifth, Sixth, and P&N, two station  
10 tracks, a boarding platform. The canopy that John  
11 alluded to in the budget summary is not included in  
12 Phase 1. The foundations for that canopy are. So  
13 once that decision is made is how that will be  
14 configured. We can move forward with the canopy  
15 design and all the signal work. So Norfolk Southern  
16 is doing Numbers 3 and 4 for us. Our contractor,  
17 Crowder, is doing the first two.

18 These are a couple of renderings. This  
19 is from the north looking south. You see the two  
20 station tracks going all the way up to the top left  
21 corner. The platform, we have rendered the canopy in  
22 this. That's the canopy that's at 30 percent design.  
23 And that design is on hold now. Go ahead.

24 This is a similar view but looking to  
25 the north. And the property on the right in the

1 middle is the main block. That's fine.

2 All right. So as part of this, we do  
3 need to relocate Greyhound from their current  
4 facility, which is at the top right to a different  
5 site that's facing on Fourth Street. That work should  
6 be completed by the end of January and have them out  
7 of there by early February.

8 And this is -- this was taken  
9 yesterday. This is the foundations for the new  
10 Greyhound facility.

11 MR. HOWARD: Yeah.

12 MR. NEWTON: All right. Go ahead. So this is a series of  
13 photos of the various bridge crossings. This is at  
14 Sixth Street. You'll see the oldest bridge has been  
15 removed. The abutments stand alone now. Go ahead.

16 This is with the foundation for one of  
17 the approaches to a new bridge at Sixth.

18 This is at Fifth Street. There's less  
19 work going on here at this bridge currently. But the  
20 fill for the new tracks is ongoing on both sides of  
21 this. Go ahead.

22 This is Trade Street. The bridge bent  
23 in the middle there is the one John alluded to that  
24 was constructed last year or earlier this year to make  
25 way for the Trade Street work. But you can see

1           they've already started on the abutments on the north  
2           side of the street already.

3                         This is at Fourth Street. Again, very  
4           little work is going to go on here until we can get  
5           Greyhound moved out of the way to allow for staging of  
6           equipment and material.

7                         The construction began in July. The  
8           goal is to complete it by the middle of 2022. That  
9           aligns with the city's grant with FRA. And that's the  
10          last slide.

11       MR. HOWARD: Any questions on the first phase? This is the  
12          time, you know. We got to start making decisions.

13       MR. SMITH: The construction summary and the budget that  
14          was shared, what phases does that fund?

15       MR. NEWTON: This funds all of Phase 1, the 135 million.  
16          But I'll let John speak to this. But there seems to  
17          be enough funding for a canopy and a bus station of  
18          some kind or funding towards a bus station. So the  
19          Phase 1 is completely funded. And then what we don't  
20          spend in Phase 1 is then available for the next phase.

21       MR. LEWIS: The thought process behind that is yes, we  
22          could have delivered a train station as a part of  
23          Phase 2 but we wanted to be able to give our  
24          development partner an opportunity to weigh in on  
25          location, design, et cetera. So that's why this

1 Phase 2 and Phase 3 are kind of, you know, commingled  
2 together. But for purpose of the construction portion  
3 or the funding, we kept -- divided those into three  
4 separate phases.

5 MR. HOWARD: Any other questions? All right.

6 MR. SMITH: Another question. The construction that ends  
7 June of '22, what does that look like?

8 MR. NEWTON: If you could go, Olaf, back to the rendering.  
9 Either one. The first one's fine. There you go. So  
10 the two station tracks will be done. The platform  
11 will be done. You'll see there's a retaining wall  
12 along the frontage of the main block. That will be  
13 done. The slopes on -- off the main block, those will  
14 be done. The only thing here that won't be built then  
15 is the canopy structure. So that's pretty much how  
16 it'll look.

17 MR. HOWARD: Michael.

18 MR. SMITH: Thank you.

19 MR. HOWARD: All right. Any other questions on Phase 1?

20 MR. LA CARIA: The Greyhound station, that is swing space.  
21 That's not the permanent location.

22 MS. DODSON: Yes.

23 MR. LA CARIA: So it's money worth sinking.

24 MR. HOWARD: That's what we're doing to it.

25 MS. DODSON: There's history in Greyhound in terms of why

1           there, how long, all that kind of stuff. I can bring  
2           you up to speed on -- any of these guys can bring you  
3           up to speed. I have the battle scars from it.

4   MR. LA CARIA: I know the history of it. I was checking --

5   MR. HOWARD: Is it worth talking through what that is? Did  
6           you talk through how long the lease is?

7   MR. NEWTON: That's a good point. The lease I think is --

8   MR. THOMAS: Maximum of six. Minimum of four.

9   MR. NEWTON: Maximum of a six-year lease. Minimum of a  
10           four-year lease.

11   MR. HOWARD: The track work, that agreement was with us.

12           The lease is actually with the city just for  
13           clarification. So you want to share that again?

14   MR. THOMAS: Sure. Yeah. So the minimum term of the lease  
15           is four years. The maximum term is six.

16   MR. HOWARD: And explain that. So it's two years  
17           guaranteed, two years extension request. And second  
18           two year?

19   MR. THOMAS: And so Greyhound has a two-year notice  
20           provision. So after the first two years is the first  
21           time that we can give them the notice that the lease  
22           will be at the minimum of four. And so after those  
23           two years, we need to -- you know, if our intent is to  
24           keep them there for a minimum of four, we need to  
25           notice Greyhound after those first two years and give

1           them the two-year notice provision that their lease  
2           will only be a four-year term.

3   MR. HOWARD:   So we probably need to say from what date by  
4           the way?  Was that like October, September sometime --

5   MR. NEWTON:   From when they moved into the --

6   MR. HOWARD:   -- building fast.  I thought it was from the  
7           time they signed the agreement.

8   MR. THOMAS:   No.

9   MR. HOWARD:   When is the anticipated moving?

10  MR. NEWTON:   February 1.

11  MR. PAUL:     It's actually moved up by about 60 days.  Up  
12           until a few weeks ago, we thought we would be talking  
13           about March or April move-in.  But a lot of good work  
14           by the staff with Greyhound and their vendors have  
15           identified ways to fast track construction of the  
16           actual modules.  And the signed contractors are doing  
17           a great job.  So we're very confident we'll be able to  
18           hit end of January and do move-in in early February.

19  MR. NEWTON:   Weather permitting.

20  MR. HOWARD:   Just put a big tent up.  Get it open.

21           Something else this group should know is that there  
22           are some issues about a gas tank or a fuel tank.  That  
23           is resolved.

24  MR. NEWTON:   (Nods head up and down.)

25  MR. HOWARD:   Are we going to put it in the ground?  Do we

1 look at moving it someplace else?

2 MR. NEWTON: We're definitely going to be in the ground.

3 When they do leave, that can be pulled out and used  
4 elsewhere.

5 MR. HOWARD: Okay. Any other questions about Greyhound?

6 MS. DODSON: Do we look at the cost? Because I know when  
7 we were in here a couple weeks ago, do we look at the  
8 costing of putting the tanks somewhere else and what  
9 that would be?

10 MR. HOWARD: I think it's probably timing at this point.

11 That's what I'm assuming that the issue is.

12 MR. NEWTON: We're going to get a budget for building an  
13 off-site fuel system regardless of the way things are  
14 progressing with Greyhound now and we'll make that  
15 available.

16 MR. HOWARD: It still will be part of the permanent if you  
17 think about it. Because at some point, if they want  
18 to cross the street, we want to know what it costs to  
19 run it back and forth. So it may be nice to have it  
20 as this first phase. But even at a future phase it  
21 will be good information to have.

22 Anything else about Greyhound? The  
23 agreement is they would like to be part of the master  
24 plan development. Where and how is not clear. And  
25 it's worth probably talking through whoever wants to

1 do it from the rail team on what we're required to do  
2 from them. John, you may want to do -- are we  
3 required to do intercity passenger rails? Can  
4 somebody talk through how that works? It doesn't have  
5 to be them, but we have to -- I guess it's a Tiger  
6 grant or some grant that said --

7 MR. NEWTON: Sure. So the contract with Greyhound, your  
8 purchase and sale agreement, said that when the day  
9 comes that the multimodal station is completed and it  
10 will accommodate intercity bus, then Greyhound, with  
11 other intercity bus carriers, will have to compete to  
12 be the prime carrier in the facility. They didn't ask  
13 for a firm commitment that they'd be the one. They  
14 know because of FTA requirements that they have to  
15 compete along with everyone else. They just feel very  
16 confident that they'll be the only one who submits an  
17 acceptable proposal.

18 MR. LEWIS: Generally the prospect for that is we have a  
19 federally funded facility that will include CATS bus  
20 service and an opportunity for an intercity bus  
21 service. And you will say there are X number of days  
22 available. And we will offer that up for public  
23 competition. And so generally, you know, you would  
24 have -- that universe would be the Greyhounds,  
25 Megabus, who also has service in the area, and

1 RedCoach or others who may be interested. And then we  
2 would handle that like a normal public procurement.

3 MR. HOWARD: What makes us have to guarantee intercity bus  
4 in this project? Is that an FTA --

5 MR. LEWIS: That's an FTA requirement.

6 MR. HOWARD: Because of some money we got or just because  
7 of you guys?

8 MR. LEWIS: Both the federal funding. I don't know if --

9 MR. THOMAS: We are using --

10 MR. LEWIS: -- it is certainly in our FTA funding.

11 MR. THOMAS: We're using FTA funding too to buy the  
12 property from the county for the south block.

13 MR. HOWARD: Okay.

14 MR. SMITH: So one more question. With Phase 1 being from  
15 June of '18 through completion in '22 and having a  
16 four-year lease, how does that -- how does this all  
17 fit in with Phase 2 and Phase 3? Because clearly  
18 Phase 1 is not going to be serial. There's going to  
19 be some parallel.

20 MR. HOWARD: There should be a lot of parallels if we do  
21 this right. There's a point of doing it this way. In  
22 my head I'd always thought -- well, let's start with  
23 the fact that Greyhound had to move -- if you look at  
24 that drawing up there -- because the tracks actually  
25 come out in the bay area. Jason, is that right?

1 MR. LAWRENCE: That's correct.

2 MR. HOWARD: So I mean, we couldn't even get going until we  
3 moved -- just so everybody understands, that's what  
4 led us to that.

5 MR. SMITH: I understand.

6 MR. HOWARD: But because of that, we tried to lower that  
7 number of guaranteed years as much as we can, as you  
8 know, with the thought that, if for some reason  
9 something happened early, there's nothing that  
10 prevents us from buying them out some kind of way. I  
11 mean, you know it's going to cost us again. But, you  
12 know, I guess that's why I want to confirm this with  
13 rail too is that the money to move them a second time,  
14 a certain amount was set aside for that as well.

15 MR. NEWTON: It was given to them. They already have that.

16 MR. HOWARD: Do they get to come back? Did we say what was  
17 part of that number? Just move?

18 MR. NEWTON: There was the purchase price and then there  
19 was the cost to move to here and then we took that  
20 same cost and gave that to them to move again when the  
21 lease runs out.

22 MR. HOWARD: So I mean, if it was early, Michael, I just  
23 always anticipated it will be another check in  
24 addition to that.

25 MR. LEWIS: Olaf, can you go back to the other that has the

1 platforming station? So either one. So at 2022 to  
2 the rail division, the tracks, when Phase 1 is done  
3 and in late 2022, trains will actually be able to move  
4 along the alignment; correct? And so everything that  
5 is done in Phase 1 would allow trains, Amtrak service,  
6 to this location. What we want to do is to catch up  
7 with that schedule with the developer, the train  
8 station, and potentially the bus portion. Now, the  
9 rest of the private development would be on the  
10 developer's schedule and what they would like to do.  
11 But the potential for compression is as we're all  
12 looking towards that 2022 date, for the station to  
13 catch up and others based on our collaboration with  
14 the developer. So the goal is to have an operating  
15 train station when the Phase 1 crux is complete.

16 MS. DODSON: And, Michael, just so you know, we've recently  
17 over the past month, month and a half, we've been  
18 going rounds on this on the timing as it relates to  
19 the RFQ/RFP process. We recognize that this is  
20 something we're going to have to deal with the  
21 development team and it's just a hurdle. But it was  
22 also just an impact of where everybody was with  
23 Greyhound on Phase 1. So we're trying -- as we talk  
24 about Phase 2 -- we'll talk about a little bit -- but  
25 trying to be transparent that these don't line up

1 perfectly, that, hey, everything's not out of the way.  
2 But it was a fact that we had to deal with in order to  
3 get the track work started to begin with.

4 MR. SMITH: I understand. And that's exactly why I'm  
5 asking is if we're about to start that process,  
6 they're going to want to know. Real estate is a  
7 bundle of rights. And two of those rights that are  
8 pretty important is how much land and how soon.

9 MR. NEWTON: One other point on the schedule, your  
10 agreement with this -- with FRA says the city will  
11 aspire to have the station done by 2024. There's not  
12 a firm commitment. But if you do it sooner than '24,  
13 it's due to your own aspiration and not some  
14 contractual requirement.

15 MS. DODSON: So let's -- Michael, if you don't have any  
16 other questions, let's go ahead and move to Phase 2  
17 because that's where our conversation's going a little  
18 bit. And did anybody have anything else on Phase 1?

19 Okay. So on Phase 2, I just want to  
20 recap a little bit because Gene and his team have done  
21 a great job kind of corralling some development  
22 interest. They held an industry day to kind of give  
23 an update, bring people to the table, have discussions  
24 about RFQ/RFP. We have drafted an RFQ/RFP. We had  
25 initially intended on releasing this in August. We've



1 schedule is to launch in late January, early February.  
2 We even used part of this time to create a Web site  
3 that's up here we can talk about. With that, let  
4 me -- actually, let's just look at the Web site for a  
5 second.

6 MR. KINARD: So this is a draft. We're close to having it  
7 finished. There are a couple of things that happened  
8 today that we'll get it added to it. The concept is  
9 that we'll open this up in the next week or two at the  
10 latest. Once the RFQ is available, it'll be updated  
11 for that as well.

12 So this basically talks about the  
13 project, the city, some indications of the uptown area  
14 that you'll be connecting to for the master developer,  
15 when it will release, and then some of the  
16 renderings -- and I'll show you some others there.  
17 But this example gives the rendering of the rail  
18 corridor heading south along with the potential for  
19 the silver line coming in here along with your Amtrak  
20 station and your regular freight along with it, a  
21 proximity to uptown and then being able to submit  
22 information, and then what we call our tombstone is  
23 all the stakeholders along with a link to their Web  
24 sites as well.

25 So going back here, we have the project

1 vision page that talks about what is in the --  
2 actually beginning parts of the RFQ. This is taken  
3 from that information again with additional  
4 renderings. This gives you a rendering of the street  
5 level. This is kind of the Gateway Station. This is  
6 the bridge. Here's the canopy right up here. The  
7 silver line heading towards Johnson C. Smith on Trade  
8 Street.

9 And then to give a perspective of other  
10 areas in the country that have done similar things,  
11 indication of the LoDo area in Denver, the Pearl in  
12 Oregon, Seattle, and then also Nashville, Tennessee.  
13 And then the other renderings, relation to here is the  
14 main block, kind of what we call the Charlotte Gateway  
15 District, which is an expanded area that we want to  
16 have connectivity to. And then these colors indicate  
17 outside of that but still within proximity.

18 Another rendering that gives you the  
19 view of heading towards the Bank of America Station on  
20 Graham Street. Again, this is the main block kind of  
21 area and the station along with streetcar, buses to  
22 give a feel for what it could look like.

23 MR. HOWARD: Are those new renderings by the way?

24 MR. KINARD: Yes.

25 MR. HOWARD: So go back one. Does that take into account

1 silver line at all? I'm thinking about where it has  
2 to go under. John, does that show that at all?

3 MR. LEWIS: This one does not because we haven't made the  
4 determinations yet. But, Olaf, in the previous one  
5 shows --

6 MR. KINARD: I'll go back to that.

7 MR. LEWIS: -- will serve the station. But we're still  
8 figuring out the final line, which could be updated.

9 MR. KINARD: This right here.

10 MR. SMITH: John, do you know the timing of that decision?

11 MR. LEWIS: We will take it -- our intention is to take the  
12 information -- the way the MTC -- the way the  
13 Metropolitan Transit Commission works, we take  
14 information items to inform the board on the first  
15 meeting and the second meeting we act on it. So we  
16 intend to take it to MTC in January and have a  
17 decision in February.

18 MR. HOWARD: Is it showing everything on there?

19 MR. KINARD: It doesn't really give a true indication of  
20 how it's getting into there. What we're trying to  
21 portray is that, when you get right here, it is there.  
22 How it gets into here is so far away, we didn't really  
23 bring that into perspective. There's a reason for  
24 getting --

25 MS. DODSON: Well, so a couple of things to back up on

1 Michael's point is as it relates to the RFQ/RFP, you  
2 know, if we launch this before MTC's recommendation  
3 there's a way to mention it. And then with the RFP,  
4 there's a way to kind of finalize that. So we're  
5 trying, again, to be very cognizant of all the moving  
6 parts and pieces and that we're transparent about them  
7 and that we incorporate them in a way that, again,  
8 we're thinking about the whole picture.

9 MR. HOWARD: Because you want to have the real details when  
10 you go out to RFQ. It's when you have to RFP you have  
11 to be at a safe distance.

12 MS. DODSON: Even with the RFP and the RFQ, we've done the  
13 silver line, the recommendation for the silver line is  
14 being made, and that, you know, there's impacts.  
15 There's pros and cons to that. It might be a little  
16 bit less land. But there's a potential for much  
17 higher ridership. So we want to acknowledge that that  
18 we know what's going on.

19 MR. HOWARD: So going around the table, we think the three  
20 of you guys probably don't know what we're talking  
21 about when we talk about the silver line. I'm not  
22 sure I briefed you completely on it. I did show you  
23 the maps. I don't know if Dennis and Scott know about  
24 it. Are we going to talk a little bit about it some?

25 MS. DODSON: We can.

1 MR. LEWIS: Sure. We can certainly provide more detailed  
2 information as we get closer to the decision time.  
3 But over the last -- Jason, year and a half -- we have  
4 been studying the -- what was two corridors. We  
5 reached a locally preferred alternative, which is a  
6 federal technical term, for the silver line, which up  
7 until now has been the Matthews -- from Matthews into  
8 uptown along the Independence corridor.

9           The study that we began earlier was the  
10 west corridor from uptown to the airport. As we  
11 started digging into that, it became apparent that it  
12 should be one contiguous line rather than two separate  
13 lines.

14           And so as we've gone through the study,  
15 we're now referring to the silver line as Matthews to  
16 the airport region, how it will intersect uptown and  
17 transverse uptown. It's been really the focus of the  
18 work over the last sixth months as the uptown area  
19 continues to develop. And we didn't want to limit our  
20 options and how we go through uptown.

21           So we're at a point now where we're  
22 pretty close. We started earlier this summer. You  
23 may have seen media coverage of the options we were  
24 taking to the public, which included two tunnels  
25 underneath the city and several other corridors.

1           We're down to two kind of final options now, which  
2           would -- Jason, why don't you give a better --

3   MR. LAWRENCE:   So the two options -- one, using a portion  
4           of the Trade Street corridor and interlining with the  
5           CityLynx Gold Line.  And I think that all of our  
6           options have a relationship with the Charlotte Gateway  
7           Station area.  And the other option would be to come  
8           around the Brookshire around 11th Street and tie into  
9           the NCDOT parcels back behind Smith and then go  
10          through the alignment that you saw on the rendering  
11          just now and then at some point cross over -- under --  
12          over the NS line on our way to the airport to  
13          Wilkinson Boulevard.  And those are what we'll be  
14          presenting to MTC in January with a single  
15          recommendation for how to take Matthews to the  
16          airport.

17   MR. LEWIS:   So the Matthews to uptown, we already have a  
18          defined alignment.

19   MR. LAWRENCE:   Yeah.

20   MS. DODSON:   So getting back to the RFQ/RFP, we'll continue  
21          to work the Web site.  I think we have some speaking  
22          points that we're pulling together for people as we  
23          start to identify outreach that we may want to do to  
24          different development groups to try to say, hey, this  
25          is coming.  We think it's important that we're all

1 saying and sending the same message. Again, we'll  
2 continue to try this.

3 I think one of the big things with this  
4 process is that we're trying to be somewhat flexible  
5 and not too proscribed. We want a station. We have  
6 land that spans over several blocks. We know a little  
7 bit about what our tools are, but let's see what the  
8 market brings us in terms of the uses that want to be  
9 around there. So that's a goal again to try to create  
10 a little bit of flexibility in this to increase the  
11 participation.

12 Tyler, do you have anything else that,  
13 as you're reaching out and talking to different  
14 organizations, that you found and you think it's  
15 important for the group to know?

16 MR. NIESS: I think you hit on the major ones.

17 Transparency around sort of what the opportunities and  
18 what the challenges or limitations would be. And I  
19 think a big piece of what we talked about in terms of  
20 the Gateway district is one of the things that we've  
21 heard is really having people understand the larger  
22 impact that sort of this piece of land with a transit  
23 hub in the middle could have connecting it to the rest  
24 of the city is part of what people responded  
25 enthusiastically to.

1 MR. HOWARD: And one of the things that I got excited about  
2 when I saw the alignment was is that one is a light  
3 rail form of technology. So transportation technology  
4 which is up until this point the red line was going to  
5 come in. It was going to be commuter. Not as much  
6 ridership in and out of this block.

7 I also like the fact that with the  
8 light rail we have an opportunity to have a second  
9 station along this line. That would, to me, activate  
10 it in a way that we were not going to activate it  
11 before. I always kind of thought that the state land  
12 could be an afterthought in this whole process. And  
13 to be honest, if we could put a station down around  
14 Ninth Street, Tenth Street, John, all of sudden you've  
15 got two TOD districts. You have a major one downtown  
16 at Gateway and then you have one that could look a lot  
17 like -- you know, one's right off of downtown on the  
18 blue line when you look at Carson and you look at  
19 East, West. It could start really changing the way  
20 that -- and the connection over to the Music Factory,  
21 which now puts them into a TOD district, which would  
22 probably make that place explode even more. Maybe in  
23 the future we can come back at a future meeting and  
24 actually talk through that so that everybody's aware.

25 I also know, John, when I took the map

1 back, that the folks from the rail division had some  
2 questions about what they saw on the map, some of the  
3 assumptions that were made. So, Allan, you want to  
4 share any of your thoughts on that?

5 MR. PAUL: Well, it's still a work in progress and we're  
6 looking forward to talking to John and his staff about  
7 some of the concerns they have.

8 MR. HOWARD: Okay. Is there anything that we should know  
9 about the main block in your concerns. This is off;  
10 right? So this is not the main block. It would be  
11 covered the main block for RFP or Q?

12 MR. PAUL: Again, some of the assumptions were not exactly  
13 what we've agreed to with FRA so far as the numbers of  
14 tracks and tracks that are on it. There may actually  
15 be an opportunity as we talk through this with their  
16 staff to reduce the footprint that was shown on the  
17 drawing we were given last week.

18 MR. HOWARD: That is another good point too. One of the  
19 things we talked through extensively when we met last  
20 week is now that we're talking about the silver line  
21 coming into this block, this area, there's going to be  
22 some loss of land potentially that, because of the  
23 lead time to do a full-funded grant agreement with the  
24 FTA for silver line, probably going to have to ask for  
25 some space to reserve. That's why this is important.

1           So we don't have to come back and redo it. We need to  
2           reserve that space ahead of time.

3                           And, John, in talking to Allan, the way  
4           that Amtrak and all that comes in together may not --  
5           we may have some space to reduce. I pushed a lot more  
6           in that.

7   MR. LEWIS:    Sure.

8   MR. MUTH:     We'll get with Allan and Jason Lawrence right  
9           after this meeting and figure out when we're going to  
10          meet as soon as possible and to include our designer  
11          and talk through that.

12  MR. HOWARD:   All right. Anything else on that?

13  MS. DODSON:   I think we'll talk about the meeting schedule.  
14          Brad, tell me if I'm wrong on this. But we meet in --  
15          this group will have to review and approve. And  
16          actually it's this group that actually issues the RFP.

17  MR. THOMAS:   Right. So they will make a recommendation.  
18          And we'll move to do so.

19  MS. DODSON:   So we will next meeting hopefully take a  
20          deeper dive into the RFP.

21  MR. HOWARD:   Seems like there's a lot of things. We did a  
22          very broad brush over everything. So anything that is  
23          the order of the day that we should all think that we  
24          need to be paying attention to between now and then?  
25          I have a few.

1                   Yes, Julie.

2   MS. WHITE:   Can we get -- so we can have a timeline of all  
3                   of the different dates and everything we've talked  
4                   about today would be helpful for me and a map that we  
5                   can keep handy? Paper size or slightly larger that we  
6                   could have in front of us?

7   MR. HOWARD:   Before you leave, Bob, thank you for your work  
8                   and getting us to this point. We're going to need  
9                   several maps and we're going to need to date them and  
10                  put "draft" on everything that we do. So I think  
11                  she's asking for a map of what we've got. So we have  
12                  a map of the land that we all own, who owned it.

13   MS. WHITE:   If we can combine it all into one map.

14   MR. HOWARD:   The silver line -- we have one of the silver  
15                  line. And because there's little pieces in it, I'm  
16                  saying probably need one with it and without it and  
17                  need several different ones.

18   MS. DODSON:   We've got a series. I'm looking at Jason  
19                  because I know he's got a ton of maps and we should be  
20                  able to do that pretty easily. And I think on  
21                  timeline, just to clarify, you're looking short term  
22                  and long term?

23   MS. WHITE:   (Nods head up and down.)

24   MR. HOWARD:   Cheryl, you've been quiet. You got anything  
25                  to add to this?

1 MS. MYERS: I'm happy this meeting is occurring.

2 MS. DODSON: Meeting schedule?

3 MR. HOWARD: Well, I wanted to make sure. We ran through  
4 the Web site. Can we make sure everybody, Olaf, gets  
5 a link so that can start --

6 MR. KINARD: Yeah.

7 MR. HOWARD: There's a lot of copy that we should make sure  
8 that everybody is okay with.

9 MR. KINARD: Yeah. We'll send that out and the password to  
10 get on and funnel any significant changes to one  
11 person. We'd like to get it out hopefully by the end  
12 of next week. We're going live.

13 MR. HOWARD: It should be on the timeline too.

14 MR. KINARD: We do have the name  
15 charlottegatewaydistrict.com is our Web site once it  
16 goes live.

17 MR. NIESS: We do plan to use the Web site as sort of the  
18 primary communication tool. So the sort of phases of  
19 information that we plan to roll out kind of as you  
20 guys are prepared to. This will be the primary  
21 communication.

22 MR. HOWARD: Another big piece that we should probably  
23 bring up is that along the way, there was an  
24 acquisition of county property across the street. And  
25 I want to thank Dennis for your help with that. Is

1           that closed? Is that tied in a bow?

2   MS. DODSON: We're in the final stretch; right?

3   MR. LA CARIA: We're in due diligence. So cautiously

4           optimistic that in the next 60 days we'll get a check.

5   MS. DODSON: We're waiting on signatures.

6   MR. SMITH: Is there more public action that has to be

7           taken by the board?

8   MR. HOWARD: We're done.

9   MR. LA CARIA: We've got the people in the room to get it

10          done.

11   MR. KINARD: Did you set up your next meeting?

12   MR. HOWARD: Tracy was moving it. I want to make sure

13          before -- because that will be the last thing before

14          we go. Is there anything else? So Web site.

15   MS. WHITE: Slides.

16   MR. HOWARD: Slides?

17   MS. WHITE: If we can get a copy of the slides.

18   MR. HOWARD: Slides of what we did today, if we could

19          forward that. We can probably start posting this on

20          the Web page for transparency.

21   MR. KINARD: I saved a copy so that when we make it live

22          that presentation will be there.

23   MR. HOWARD: That's why we transcribe it so we can make

24          sure that we're above board. That's another thing. I

25          wanted to make sure if I say nothing else, you guys

1           were all -- we were meticulous about putting this  
2           group together because we needed to make sure that  
3           this process went off as much as it can without  
4           hitches. So we're not hiding anything. Let's be  
5           clear and stay on message. Let's not try to introduce  
6           obstacles that we're already going to have. My team  
7           knows. I have this kind of no-drama policy. As much  
8           drama as we can keep out of the process obviously  
9           would be good. I think probably -- I think the last  
10          time we went out, there were a lot of questions about  
11          process because it moved so fast. We're probably not  
12          going to move that fast. But we are going to move as  
13          diligently and deliberately as we can.

14                         So let's make sure that we remember  
15          e-mails. E-mails can be FOIA'd. Remember that all  
16          communications are public. Let's just remember these  
17          things so we don't have people come back and say we  
18          didn't do something right. We're going to try our  
19          best to keep this all in order. And there are a lot  
20          of things that can get out of order. I mean, Julie,  
21          the more you know the timeline. John goes to the MTC  
22          when they come back. All that is very important. So  
23          for somebody to question why did you make this  
24          decision then before they voted, before they voted.  
25          We got to get this in order correctly. Let's all be

1 diligent. If you know something, say something. If  
2 you think something, say something. If you feel  
3 something, say something so we can make sure we do  
4 this right. That's all I got.

5 MS. MYERS: Just as a foundation for not only the RFQ but  
6 also the operation of your committee, one of the  
7 things you might want to do is everyone agree on the  
8 vision which will -- of the project which will --  
9 going to have an impact on the RFQ and establish some  
10 guiding principles for how, you know, you all operate  
11 so everybody's kind of singing from the same songbook.  
12 So we could --

13 MS. DODSON: We'll talk about that a little bit.

14 MR. HOWARD: Everybody okay with that? Makes some sense?  
15 I mean, for real, I really don't want us to get so far  
16 down that everybody thought we were going to have  
17 something different than we got started out with. So  
18 let's be clear from the beginning because I mean,  
19 we're -- Mike and I have been talking about this for a  
20 while. We're looking for something pretty  
21 transformative. So we're not going to be happy unless  
22 it kind of becomes something that's iconic.

23 MS. DODSON: Where's your checkbook?

24 MR. HOWARD: It's okay. Anything else? Let's do a round  
25 robin around the room just to make sure because it

1           will be a while. So, Craig, anything we missed?

2   MR. NEWTON: No.

3   MR. HOWARD: Allan?

4   MR. PAUL: I'm good.

5   MR. HOWARD: John?

6   MR. LEWIS: Good.

7   MR. HOWARD: Cheryl? Michael? Olaf? Brad?

8   MR. THOMAS: Yeah. We're going to do the meeting schedule;  
9           right?

10   MR. HOWARD: That's the last thing. John?

11   MR. MUTH: Good.

12   MR. HOWARD: Scott? Dennis?

13   MR. LA CARIA: If there's any source stuff on background  
14           that anybody else should see -- I think you guys have  
15           done a whole of homework and I'd like to be a little  
16           bit more up to speed on stuff like the silver line and  
17           things like that because we're all going to be  
18           evangelists for this. We're all going to get  
19           questions. And so the more background and history  
20           even if it's some light reading over the holidays,  
21           whatever that looks like, just to make sure that  
22           everybody has the same sort of basis, same grounding  
23           in this, I think that will also help inform, you know,  
24           the vision piece in all that because there's a whole  
25           lot of things where, you know, we could make a

1 completely accidental self-inflicted wound that has  
2 ramifications that ripple through the entire project.  
3 If this is a Grand Central Station thing and we're not  
4 going to have something connect here -- I'm grossly  
5 oversimplifying. But I mean, that's one example of  
6 something that could completely cause us to miss the  
7 iconic nature of the desired outcome.

8 MR. HOWARD: And, John and John, will you guys get with  
9 Dennis and make sure he gets a brief on that? We  
10 probably need to do it as a full group anyway. That's  
11 what I was saying. Julie, I'll share with you. We  
12 should talk that through.

13 MR. LEWIS: Would it be the will of the committee to add to  
14 the next meeting a -- I mean, the next meeting, I  
15 would imagine, would be in January time frame for that  
16 but we'll be sufficiently far enough ahead that we  
17 probably will have the alignment. So we could do a  
18 full --

19 MS. DODSON: So let's do this. Let's do a two-part meeting  
20 because we'll have another -- we'll have another new  
21 member, an at-large member by then -- that we could  
22 almost do a tutorial for anybody who needs to be  
23 brought up to speed on any aspects of the project, the  
24 silver line, whatever it is, and then we have the  
25 meeting itself of the other pieces.

1 MR. HOWARD: What you really heard me saying that I want to  
2 get -- one of the things that happen in this building  
3 is that we're very basically very segregated. I'm  
4 almost encouraging you guys to break that down on this  
5 project. You guys are within influence of each other.  
6 Let's do that before. Let's just break down what can  
7 happen in this building alone. It's going to be hard  
8 enough between Charlotte and Raleigh. But let's not  
9 even let it start in this building. That's really  
10 what I was encouraging.

11 And, Dennis, one more thing, Tracy, the  
12 requirements that came along with the purchase of your  
13 land, the only one that I know of is the affordable  
14 housing. Is there anything else?

15 MR. LA CARIA: That's really it. That's really it.

16 MR. HOWARD: Was there a unit number?

17 MR. LA CARIA: We did. And they were set up as minimums  
18 basically. The idea being that we would --

19 MR. HOWARD: A percentage of all units?

20 MR. LA CARIA: Yeah, yeah.

21 MR. HOWARD: What was it by the way?

22 MR. LA CARIA: I don't remember off the top of my head.

23 MS. DODSON: I think it was -- was it 10 percent?

24 MR. LA CARIA: It was 10 percent or 30 minimum at 80  
25 percent or below. Obviously, we're all hoping we'll

1 see a better outcome.

2 MR. HOWARD: First phase or all of it?

3 MR. LA CARIA: It was basically overall.

4 MR. HOWARD: And it was just on that block on that piece of  
5 land?

6 MR. LA CARIA: We said that it could be done throughout the  
7 development. Nobody wanted it concentrated on the  
8 block.

9 MR. HOWARD: There's a difference between what could be a  
10 phase build-out because you like to keep having it on  
11 everything. It's in the RFP? I have that. I'll make  
12 sure I go back to that. Julie?

13 MS. WHITE: I'm good.

14 MR. HOWARD: And I'm done. Tracy?

15 MS. DODSON: I am done. So with that, let's get to the  
16 meeting schedule.

17 MR. THOMAS: Check that one off.

18 MS. DODSON: I know we were working towards a schedule.  
19 Did we land on everything?

20 MR. HOWARD: Fran suggested every third Wednesday if I  
21 remember right.

22 MR. LEWIS: 10:30 a.m., every third Wednesday except for  
23 January.

24 MR. HOWARD: Which will be another date.

25 MS. DODSON: Okay. So as a standard going forward, every

1           third Wednesday.

2       MR. HOWARD: That clears us of board meetings and I can't  
3           think of anything that -- just January. You know this  
4           better than we do. We got to work around that board  
5           meeting.

6       MS. DODSON: It is burned into my brain.

7       MS. WHITE: April? Or is this group still meeting?

8       MR. HOWARD: We're going to --

9       MS. WHITE: The only thing is April 17th is Wake County  
10           schools' spring break.

11      MR. HOWARD: I'll be in Charlotte.

12      MS. WHITE: Since my boss has his child in the school  
13           system, it's really helpful.

14      MS. DODSON: So we'll work through. There might be a  
15           couple of special meetings that we need to -- I think  
16           generally the third --

17      MR. THOMAS: So we'll say every third Wednesday, 10:30.

18           One other point too that Olaf mentioned. If we are  
19           going to have a separate meeting to brief other folks  
20           up on this topic, we might want to do that -- start  
21           that meeting at 10:30 if we intend to have all the  
22           committee members there because we'll have a quorum.  
23           So it will be subject to the open meetings law. So we  
24           could start the first half hour as a briefing session  
25           with the committee present and then move into the

1 agenda further at 11 or whenever.

2 MR. HOWARD: You're not saying that, if there's a one-off  
3 like Dennis learning about -- we don't have to --

4 MR. THOMAS: That's fine.

5 MR. HOWARD: But you may want to separate the briefing from  
6 the meeting. I was just saying incorporate it all.

7 MR. KINARD: If you have a quorum, we have to publicize.  
8 If you don't have a quorum, we don't have to  
9 publicize. I want a clarification. I heard every  
10 third Wednesday except January. Is that this coming  
11 January or every year in January?

12 MR. HOWARD: No. Just this January.

13 MS. DODSON: Yes.

14 MR. KINARD: And do we have a date for January or not?

15 MS. DODSON: I don't think we have the date yet.

16 MR. HOWARD: To be announced.

17 MR. KINARD: I'm just trying to get stuff set up on the Web  
18 site so we have it.

19 MR. THOMAS: So you moved that. And that was -- can we get  
20 a second?

21 MR. HOWARD: Seconded by David. Julie has a question on  
22 the --

23 MS. WHITE: No. He was just asking about every January.  
24 It's TRB in January.

25 MR. HOWARD: The third one? So there's a national meeting

1           in January we got to work around too. It's the same  
2           time every year. TRB.

3   MS. DODSON: We'll do the schedule every year; right?

4           Subject to shift next year. And then we will not meet  
5           in December?

6   MR. HOWARD: You're presiding this year, aren't you? It's  
7           up to you.

8   MS. DODSON: I'm talking about next month.

9   MR. HOWARD: No, no.

10   MR. THOMAS: So we will still need to decide in January  
11           what time or when to meet. And we'll issue that out  
12           the way regular way that we've been doing.

13   MS. DODSON: Yes. And we'll try to figure that out next  
14           week.

15   MR. HOWARD: I don't know about you all, but this was the  
16           first of what I hope to be history. It's almost like  
17           I want to take a picture of all y'all and say it  
18           started right here today.

19   MS. DODSON: Thanks, everyone. Meeting adjourned.

20   MR. THOMAS: Do we have a second?

21   MR. HOWARD: Second. Motion carried.

22                   (Meeting adjourned at 9:08 a.m.)

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1 STATE OF NORTH CAROLINA  
2 COUNTY OF MECKLENBURG

3  
4 CERTIFICATE OF REPORTER

5 I, MEREDITH R. SCHRAMEK, RPR, Notary Public, do hereby  
6 certify that the foregoing proceeding was taken and  
7 transcribed under my supervision and direction, that the  
8 parties were present as stated, and that I am not of counsel  
9 for or in the employment of any of the parties to this  
10 action, nor am I interested in the outcome of this action.

11 I do further certify that the foregoing 47 pages  
12 constitute a true and accurate transcript of the testimony.

13 This the 6th day of December 2018.

14  
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16 \_\_\_\_\_  
17 MEREDITH R. SCHRAMEK  
18 Notary Number 200814200186  
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